How many can say that their legacy is a better ending to a life story?

Our donors can. Read our annual report to see your impact.
Reflection on Legacy From Alive’s Founders

I hope to leave as a legacy a model of care for people with life-limiting illnesses that appreciates the uniqueness of each person and cares for them with feeling and discernment. When it began, I wanted Alive to be a model of this type of care.

Humanism tends to move toward reductionism in medical education and practice. The appreciation of uniqueness, the perception of someone who is one-of-a-kind, has a tendency to fade away and be replaced by a sense of categorical sameness. A kind of distance between the medical caregiver and his or her patient occurs, and care is compromised. This should not happen, especially in caring for patients and their families in the context of life-threatening illness. If it happens, the soul of care, feelings for a patient’s individual kind of distress or need, is lost.

To truly care, we must maintain our relatedness in a way that allows us to be able to perceive unique needs; we must continue to see the differences in each person our life touches while experiencing them as being whole. We must be approximated with the patient, maintaining a need-discerning relationship, and meeting the needs of a patient to the extent possible. I am proud that this kind of care continues to happen at Alive.

- David Barton, MD, Alive Founder

As a legacy I hope to leave memories of myself as a role model for how to provide a stable foundation on top of which formulation of ideas, recalibration of goals, and growth can occur. I hope this will be remembered through my work in public spaces such as contributions to the founding of Alive, the introduction of mediation into the dispute-solving sphere of Tennessee, volunteerism in the community, and my psychotherapy practice.

I also hope the role modeling will be remembered in private spaces that primarily involve my children, grandchildren, and extended family. I would like it remembered that I tried to offer dependability, stability, and thoughtful problem-solving to help people and organizations through times of chaos, times of despair, times of stress, and times of positive change.

I would like it remembered that I tried to help people and organizations become and be the best that they could be and feel proud of what they had achieved. In short, I guess I want to be remembered as a “mother,” in the very broadest, and I hope best, definition of that word.

- Lynn Barton, LCSW, Alive Co-Founder
Lately, I've been asking myself this question a lot. Before joining Alive, I knew I wanted to do my part to better our healthcare system. I knew I wanted to give my daughter the tools to follow her own path. I had written my will, but I wasn't thinking about legacy deeply and broadly. It was a term that sounded grand and remote, something I associated with those with wealth or icons from history.

The work we do here every day has inspired me to rethink this. The greatest gift of end-of-life care for those who do it, is in the way it makes us value each day and prioritize our time. Although we help families at the end of a life, the core of our work has always been about living… living as well as possible until the end, making time for conversations that heal, passing on hard-won wisdom, and sharing what matters.

We support our patients in their final stages of legacy work, and we educate community members of all ages on how they can start their own legacy today by identifying the lasting gifts they want to share with the world.

I now think about legacy in more personal terms… the lesson my father taught me about hard work the summer he made me fillet fish, my grandmother's favorite recipe on a faded card that is now my daughter's favorite… and on a grander scale… my part in furthering the hospice movement, contributing to the legacy of our founders here at Alive.

What will your legacy be?

Sincerely,

Kimberly Goessele, President/CEO of Alive
Our Mission and Programs

Our mission is to provide loving care to people with life-threatening illnesses, support to their families, and service to the community in a spirit of enriching lives. Our five service pillars ensure that we are providing the physical, emotional, and spiritual care our patients and their loved ones need in the final chapter.

**Hospice Care:**
Rated among the best in the nation by those with loved ones in our care, our inter-disciplinary team cares for patients wherever they call home and in our own residences. Our Henry Hooker Alive Connect iPad program provides 24/7, face-to-face support for faster care and greater connection.

**Palliative Care:**
Our experts support our partners with palliative care in their own facilities when additional care is needed but without a terminal diagnosis.

**Pediatric Care:**
Alive’s dedicated pediatric team provides the support families need to weather one of the greatest challenges they will face.

**Grief Center:**
Our Grief Center offers counseling, support groups, grief camps for kids, and workshops in mindfulness and expressive arts to help people of all ages heal.

**Community Education:**
Free education helps the community understand their choices and how to plan.
Holistic Chef and Alive Volunteer Laura Lea Shares a Delicious Legacy

Many of us enjoy recipes that have been passed on from mothers, grandmothers, uncles, etc. These dishes are often the most delicious to our palates, and sometimes they come with a great story.

But we tend to forget that the importance of legacy is not just the content itself. It’s not just about the recipe; it’s about the way in which we communicate with one another. It’s about the fundamental principles that our parents teach us, that our grandparents teach us, that inform how we show up in the world. It’s about how we take care of our bodies and minds through food.

The tarragon chicken salad, the hearty chili, and the sesame noodles that my mom made for me growing up, which I now make, remind me that family togetherness was at the top of her hierarchy, every single day. They remind me of how she treated guests and strangers alike, offering them something cold to drink and something homemade to eat. My dad’s lentil soup reminds me of how much he respects my mom, how he’s always willing to make a meal or clean up when she can’t or needs a break.

The memories of scratch-made meals around the table every single night largely influenced my becoming a holistic chef. Not because they were always “healthy”, but because they heal. They improve our mental and emotional health, which I believe is sometimes more important (and informs) our physical health.

Cooking is a beautiful way to maintain a value system within a family from generation to generation. It helps create a family “ecosystem” of wellness in body and spirit, which then translates to how we exist outside of our home. I am incredibly grateful to have the opportunity to make, tweak, savor, share, and, one day, pass on our recipes.

*We hope you and your family will enjoy the free recipes found inside.*

Photo by: Anna Haas Creative
We envision a world with time for final words to be spoken and wishes fulfilled, where the end is as sacred as the beginning, and no one has to die alone. Together, we create it. Your donations make it possible.

“I consider Alive to be a real community treasure. The caring spirit of our staff brings peace to families of those we serve. It’s such an honor to be involved.”

- Clark Baker, Board Chair

“There have been countless times that I have shared my involvement and support of Alive with friends, colleagues, and loved ones, and the consistent response I receive back is, “Those people are Angels.” I have observed the peace, comfort, and light that Alive has provided to so many families during their darkest days. The continuous pursuit to expand the acceptance of the end of life and to support families through the grieving process is a mission and journey that benefits both our community and loved ones. I have chosen to support Alive, so that the Angels may continue their mission to spread peace and comfort to those in need.”

- Beth Workman, Chair-Elect/Treasurer

“My remarkable and accomplished mother died at home under hospice care just four months after being diagnosed with ovarian cancer. I learned quickly that a hospice care provider not only provides health services, but also sets the tone for how you and your loved one say goodbye and how your family learns to grieve together. Alive offers an unsurpassed, holistic approach to quality end-of-life care with a special focus on compassion, grief support, and family healing. I am proud that part of my personal legacy is supporting Alive’s mission.”

- Sara J. Finley, Board Secretary
Why do people choose to make Alive part of their legacy?

*The highest in the department’s history and almost five times as many as in 2018.*

**HOSPICE CARE**
4,017 patients and their families received care.

**WE HONOR VETERANS**
542 veterans received hospice care.

**PALLIATIVE CARE**
3,337 palliative patients cared for, more than triple the number of patients seen in 2018.

**PEDIATRIC HOSPICE**
10 pediatric patients and their families received care.

**COMMUNITY EDUCATION**
Nearly 13,000 community members received free end-of-life education.

**COMMUNITY SUPPORT**
Nearly $2 million in financial support was given to patients and families.

**VOLUNTEER SUPPORT**
Approximately, 445 volunteers gave 18,892 hours to support our mission.

**GRIEF SUPPORT**
4,881* adults and children received grief support via memorial events, support groups, individual counseling, camps for kids, and special workshops.
FOUNDERS
David Barton, MD
Lynn Barton, LCSW
The late John M. Flexner, MD

2019 BOARD OF DIRECTORS
Clark Baker, Board Chair
YMCA of Middle Tennessee
Warren McPherson, MD, Past Board Chair
Retired Neurosurgeon, Businessman, Community Leader
Beth Workman, Treasurer
United DermPartners
Sara Finley, Secretary
Threshold Corporate Consulting LLC
Kimberly Goessele, President and CEO
Alive
Therese Brumfield
Cigna Healthspring
Kim Cannon
Bass, Berry & Sims
Joe Dorko
Retired Healthcare Executive
Mike Edgeworth, MD
HealthSpring
Vicki Estrin
Ankura
Mary Flipse
Tivity Healthcare
Robyn Fulwider
Community Leader
Sam Hatcher
Community Leader
Stephen Heyman, MD
Saint Thomas Medical Partners
George Huddleston, Jr
Community Leader
Veronica Marable Johnson
Nashville Area Chamber of Commerce
Jeff Landman, MD
Vanderbilt Imaging Services, LLC
Lynn Lien
Community Leader
Brian Marger
Tristar Summit Medical Center
Angie Mulder
Diversicare Healthcare Services, Inc.
Linda Norman
Vanderbilt School of Nursing
Michael Payne
Silicon Ranch
Philip Ransdell
Cracker Barrel
Jane Siegel, MD
Tennessee Orthopedic Alliance
Rev. Kelly Miller Smith
First Baptist Church, Capitol Hill
Robert Taylor, MD
New Music City ESCO
Reach Kidney Care Dialysis Clinic
Gina Zylstra
New Renality/Renal Care Options
Molly Vice, Board Intern
Nashville Health Care Council
2019 ADVISORY COMMITTEE
Mary Falls, Advisory Chair
Community Leader
Susan Simons, Past Chair
Community Leader
David Barton, MD, Alive Founder
Lynn Barton, LCSW, Alive Co-Founder
Clark Baker, Board Chair and Ex-officio YMCA of Middle TN
Kimberly Goessele, President and CEO Alive
Leslee B. Alexander
Community Leader
Dell Crosslin
Crosslin & Associates
Donna Culver
Culver Productions
Frances Edwards
Community Leader
Annette S. Eskind
Community Leader
Donna Eskind
Community Leader
Frank Gluck, MD
Retired Physician and Alive Volunteer
Keith Hagan, MD
Vanderbilt
Mary Hunter
Community Leader
Granbery Jackson, III
Jackson Financial Services
Harriet Karro
Community Leader
Joseph C. Moss
Wiley Bros-Aintree Capital
Sandra J. Roberts
Community Leader
Liz Schatzlein
Community Leader
Bertie Shriver
Community Leader
Deborah Story
Community Leader
Jan van Eys, MD
Vanderbilt University School of Medicine

2019 MURFREESBORO ADVISORY COMMITTEE
Lynn Lien, Co-Chair
Community Leader
Warren McPherson, MD, Co-Chair
Retired Neurosurgeon, Businessman, Community Leader
Clark Baker, Board Chair and Ex-officio YMCA of Middle TN
Kimberly Goessele, President/CEO Alive
Leslie Akins
Murfreesboro Surgical Clinics
Rita Ash
Bob Parks Realty
Phil Barnett
Community Leader
Sydney Boerner
Community Leader
Lou Caputo
Tristar StoneCrest Medical Center
Gordon Ferguson
Saint Thomas Rutherford Hospital
Max Moss, MD
Mid State Radiology
Kitty Murfree
Community Leader
Jim Nunnery, MD
Retired Physician
Joey Peay
Murfreesboro Medical Clinic
Mark Pirtle
Mark Pirtle Real Estate Development
Shane Reeves
TwelveStone Health Partners
Kathy Ryan
Community Leader
Joyce Taylor
Community Leader
Don Witherspoon
Community Leader
Hanna Witherspoon
Community Leader
John Zubkus, MD
Tennessee Oncology

NON-BOARD MEMBERS SERVING ON BOARD COMMITTEES
Robert Ward
Northwestern Mutual
Kate Payne
Vanderbilt University
Dr. Doug Johnson
DCI
Rabbi Laurie Rice
Congregation Micah
Emilie Townes
Vanderbilt Divinity School
Carey McDonald
Community Leader
Bill Hirschman
USTrust
Mary Lou O’Gorman
Community Leader
Allison Jones
Pinnacle Financial Partners
Lisa Handly
Community Leader
Carol Titus
Community Leader
Gari Cowan
Caterpillar Financial
Alan House
American Blue Ribbon Holdings
Susan Marshall
Ernst & Young
Laura Purswell
Compass HR Partners, LLC
Founders Circle of Giving

Cumulative Lifetime Gifts of $50,000+

The Founders Circle of Giving represents the roots of Alive’s tree: benefactors who have given a cumulative total of $50,000 or more in support of our mission, since Alive’s founding in 1975.

Acadia Healthcare  
Mr. and Mrs. J. Clark Akers III  
Aladdin Industries Foundation, Inc.  
American Constructors, Inc.  
AmSouth  
Ms. Clare C. Armistead  
Ascension Health Ministry Svc Ctr AT&T  
Mr. and Mrs. James W. Ayers  
Bank of America of Tennessee  
The late Ellen K. Barton*  
Bass, Berry & Sims PLC*  
Baulch Family Foundation  
Alvin and Sally Beaman Foundation  
Beaman Automotive Group  
Bill and Melba Blevins  
Bluebird Cafe, Inc.  
Bradford Family Foundation  
Mr. Martin S. Brown Sr.  
Elizabeth Betty Brown  
Brownlee Currey Foundation  
Mr. and Mrs. William H. Cammack  
Monroe J. Carell, Jr.  
Charity Circle of Murfreesboro  
Mr. and Mrs. James H. Cheek, III  
Mr. and Mrs. Joel O. Cheek  
Christy-Houston Foundation, Inc.  
Mr. and Mrs. Thomas G. Cigarran  
Community Foundation of Middle Tennessee  
Jural Couey Carter Estate*  
Matt Cowan*  
Marilwyn F. Craig  
The late Annella Creech*  
Joe C. Davis Foundation  
Mrs. Jane Davis  
Clarise Ann DeQuasie  
Carolyn Dozier Davis  
Dugas Family Foundation  
Enchiridion Foundation*  
Dr. and Mrs. Jeffrey B. Eskind*  
Jane and Richard Eskind and Family Foundation  
Mrs. Annette S. Eskind  
Elinor C. Ewing Estate*  
Ezell Foundation  
Family and Children’s Service  
Ms. Mary M. Fishburn  
John D. Floyd Charitable Foundation, Inc.  
Ann Hardeman and Combs Lawson Fort Foundation  
Frist Foundation  
Irene P. Fuller  
Ms. Barbara E. Futter  
Gaylord Entertainment  
James E. and Sidna J. Ghee  
Joseph Gilbert, Jr.  
Letty-Lou Haber Gilbert  
Dr. and Mrs. Frank W. Gluck, Jr.  
Landis B. Gullett  
John H. Hanson Estate*  
The late Pallen Harrison*  
Mr. Bart Harrison  
The Marlene and Spencer Hays Foundation*  
HCA Foundation, Inc.  
Healing Trust  
Ms. Victoria Heil  
Ms. Sharon Hels  
The Willard & Frances Hendrix Foundation  
Senator Douglas Henry  
Annie Geraldine Hess  
Nancy Elizabeth Hibbett  
The Houghland Foundation  
Dr. Tracey Huddleston and Mr. George Huddleston, Jr.  
Mrs. Mary Kib Huddleston  
Humana Foundation  
Mary L. Hussey Estate*

*An asterisk denotes members added in 2019 to the Founder’s Circle of Giving.
Founders Circle of Giving

Cumulative Lifetime Gifts of $50,000+

Ingram Industries Inc.
Jackson National Life
Mr. and Mrs. Joey A. Jacobs
Charlotte Jankovic Trust*
Jeanine Scott Johnson
The Estate of Bernice Johnson
Joyce Foundation - Nashville
Mr. and Mrs. William B. King
Mildred C. Krech
Sue Z. Kresge
Mrs. Heloise Werthan Kuhn
Mr. and Mrs. Richard W. Lenderman, Jr.
Dr. and Mrs. George H. Lien*
Doris Loden
Martin Foundation
Mr. Michael B. McKee and Mr. Paul Cook
Ms. Michelle McWhorter
The Memorial Foundation
Metropolitan Development and Housing Agency
Laura Mary Tyler Miller
Mr. and Mrs. John Morris
Mrs. Katherine D. Murfree
Nashville CARES
Douglas G. Odom, Jr.
Lenore “Sis” Oldham
Mr. William Dortch Oldham
Louie M. and Betty M. Phillips Foundation
James Walter Pickle Foundation
Pinnacle Financial Partners*
Mr. and Mrs. Mark Pirtle
Justin & Valere Blair Potter Foundation
Valere Potter-Menefee
Purity Dairies, Inc.*
Ragland Corporation
Mr. Richard E. Ragsdale
Ms. Hilda B. Ratner
Mr. and Mrs. Ben R. Rechter
Mr. and Mrs. Michael D. Regan
Reynolds Family Foundation
Dr. Liz Rhea
Margaret Ann and Walter Robinson Foundation
Mr. Alton Ross
Ann Middleton Ross
Mr. and Mrs. Joseph V. Russell
Saint Thomas Foundation
Mr. and Mrs. Frederic A. Scarola
Mary G. Schillig
Linda C. Schuller Estate*
Serving our Seniors
Donald R. Shaw Estate*
Donald R. Shaw and Winnie Ray Dillingham Shaw
Mrs. Helen Thomas Siler
Mr. and Mrs. Luke Simons
Elizabeth Jane Smith
Eleanor Steinke Estate*
Ms. Mary E. “Billie” Stuck
SunTrust Bank
Mary Alberta Taylor Estate*
Joyce P. Terris
Cal Turner Family Foundation
United Way of Metropolitan Nashville
United Way of Rutherford and Cannon Counties, Inc.
United Way of Williamson County
United Way of Wilson County
Vanderbilt University Medical Center
John D. Walker
Carol C. Waller
Washington Foundation
Harry and Jeanette Weinberg Foundation, Inc.
Joni P. Werthan
West End Home Foundation
Ryan White Community AIDS Partnership
Nell Shriver Williams
Willis North America
David K. and Paula R. Wilson
The Woman’s Club of Nashville
Woodfin Memorial Chapel, Inc
Mr. and Mrs. John Woodfin
Robert K. and Anne H. Zelle Fund

*An asterisk denotes members added in 2019 to the Founder’s Circle of Giving.
**Annual Giving Societies**

*Every donor nourishes our organization*, helping our roots grow deep and our branches grow tall. Your support makes our mission possible. The annual giving societies recognize gifts made for our general operating fund, programs, and capital campaign giving for Murfreesboro.

---

**Evergreen Society** ($25,000 - $49,999)

The evergreen tree is symbolic of perpetuity. Evergreen Society members have given $25,000-$49,999.

- Ann Hardeman and Combs Lawson Fort Foundation
- Jackson National Life
- Mr. and Mrs. James C. Hailey
- Mrs. Martha Rivers Ingram
- Mrs. Katherine D. Murfree

---

**Oak Society** ($10,000 - $24,999)

The oak tree is symbolic of courage. Oak Society members have given $10,000-$24,999.

- W.L. Lyons Brown Foundation
- Mr. and Mrs. John P. Campbell III
- Mr. Stewart Campbell, Jr.
- Charity Circle of Murfreesboro
- Matt Cowan
- Ms. Mary Flipse and Mr. Todd Dirksen
- John D. Floyd Charitable Foundation, Inc.
- Mr. and Mrs. Terry W. Hamby
- HCA Foundation, Inc.
- The Willard & Frances Hendrix Foundation
- The Houghland Foundation
- Jeanine Scott Johnson
- Keith and Nancy Johnson Family Foundation
- Lee Company
- Dr. and Mrs. George H. Lien
- Dr. Warren McPherson
- The Memorial Foundation
- Mr. and Mrs. John Morris
- Douglas G. Odom, Jr.
- Pinnacle Financial Partners
- Mr. and Mrs. Larry Priddy
- Mr. and Mrs. Shane Reeves
- Washington Foundation
- Joni P. Werthan

---

**Hickory Society** ($5,000 - $9,999)

The hickory tree is symbolic of endurance. Hickory Society members have given $5,000 - $9,999.

- Tommie Andrews
- Ascension Saint Thomas Rutherford
- Baulch Family Foundation
- Ms. Dawn Bryant
- Care Supply Company
- Cracker Barrel Foundation
- Mr. and Mrs. Burton Dye
- Col. Ret. Patrick D. Eagan
- Enchiridion Foundation
- Dr. and Mrs. Jeffrey B. Eskind
- Mr. and Mrs. Michael Falcon
- Family Legacy
- The Farm at Natchez Trace
- Ms. Barbara E. Futter
- Mr. and Mrs. Steven L. Grizzle
- Mrs. Jane Guzikowski
- Mr. Bradford W. Hooker
- Jennings & Ayers Funeral Home
- Dr. and Mrs. Murali Kolli
- Ms. Susan Magill
- Marshall & Bruce Printing Company
Annual Giving Societies

Hickory Society continued
Mid-State Radiology, Inc.
Mr. and Mrs. Jason Miller
Murfreesboro Medical Clinic, PA
Murfreesboro Oral Surgery
National Certified Alarms, Inc.
Mrs. Dana Nelson

Mr. Larry Pardue
Mr. and Mrs. M. John Parker
Louie M. and Betty M. Phillips Foundation
Reynolds Family Foundation
The late Elizabeth H. Rhea
Richardson Foundation
Ms. Kathy Ryan

Mr. and Mrs. Frederic A. Scarola
Mr. and Mrs. Irvin L. Small
The Patricia and Louis Todd Foundation
Mr. and Mrs. Alex P. Waddell, IV
Ms. Kristi Walker
Ms. Beth Workman and Mr. Ned Braman

Cedar Society ($2,500 - $4,999)
The cedar tree is symbolic of healing. Cedar Society members have given $2,500 - $4,999.

Mr. and Mrs. James Aho, Jr.
David Beeny
Bink’s Bar & Grill, LLC
Mrs. Joan A. Brown
Mr. and Mrs. Frank M. Bumstead
The late William H. Cammack
Mr. and Mrs. Lynn H. Cawthorne
Ms. Virginia A. Davis
Dell USA, LP
Elder Law of Nashville PLC
Enterprise Rent-a-Car of Tennessee
Jane and Richard Eskind and Family Foundation
Mr. and Mrs. Gordon B. Ferguson
Sara J. Finley

General Mills
HCA Caring for the Community
Mr. Victor Hess
Dr. and Mrs. Stephen J. Heyman
Highwoods Realty Ltd. Partnership
Home Instead Senior Care Foundation
Dr. and Mrs. Everette I. Howell, Jr.
Hub International Limited
Hylant Group
InfoWorks
Mr. Gary W. Johnson
Mr. and Mrs. David Kosson
Dr. and Mrs. Jeffrey Landman
Drs. Paul and Dana Latour
Mr. and Mrs. Gregory V. Long

Mr. Michael B. McKee and Mr. Paul Cook
William D. Moseley
Neptune Society
Anna-Gene and Scott O’Neal
Ms. Barbara Owen Smith
Pilkerton Realtors
Mr. and Mrs. Ben R. Rechter
David and Stephanie Richardson
Joan B. Shayne
Skyline Auxiliary of Skyline Medical Center
Mrs. Patti Smallwood
Mr. and Mrs. Craig Tappel
Drs. Mark and Jeanne Wallace
Mr. and Mrs. Michael Zylstra
Elm Society ($1,000 - $2,499)

The elm tree is symbolic of inner strength. Elm Society members have given $1,000 - $4,999.

Ms. Eleanor Akers
Mr. and Mrs. Lester L. Allison III
Ms. Adrienne Ames
Mr. and Mrs. Stephen C. Asbury
AT&T Employee Giving Campaign
Ms. Sara K. Bailey
Mr. and Mrs. Clark Baker
Bank of America
Mr. and Mrs. Nick Bartelt
Kathleen Bartos
Bass, Berry & Sims PLC
Mr. and Mrs. James O. Bass, Jr.
Ms. Melissa W. Batey
Ms. Lisa Battle-Gwathney
Mr. and Mrs. James Bauchiero
Arnold and Mabel Beckman Foundation
Belmont University
Blue Cross/Blue Shield of Tennessee
Ms. Cassandra Bonnet
Mr. R. John Boyens
Mrs. James Bradford, Jr.
Mr. Craig H. Brent
Mr. and Mrs. Stephen M. Brickner
Brightree LLC
C.O. Christian & Sons Co., Inc.
Ms. Kimberly D. Cannon
Mr. and Mrs. Howell H. Campbell III
Mr. and Mrs. William F. Carpenter, III
Mr. and Mrs. Larry Carter
CGI Electric
Mr. and Mrs. James H. Cheek, III
Ms. Allison Cody
Mr. James Coombs
Mr. and Mrs. Graham A. Cowie
Mr. Billy W. Crook
Mr. Alan Cummings
Mr. and Mrs. Ken V. Curtis
Ms. Gail D’Apolito
Lisa Davis
Mr. David Davis, Jr.
Mrs. Lipscomb Davis, Jr.
Mr. Willie K. Davis
Ms. Ellen Denton Hughes
Ms. Carolyn Dever
Diversified Trust Company, Inc.
Ms. Mary W. DiVittorio and Mr. Daniel W. Grecco
Doric Building Company
Doyne, Oury, Rosenfeld Family Philanthropic Fund
The late William H. Edwards
Mrs. Annette S. Eskin
Dr. and Mrs. Steven J. Eskin
Ms. Vicki Estrin
Mr. Bill W. Ezell
Mr. and Mrs. Tim Farley
Mr. and Mrs. John D. Ferguson
Elicia Fortner
M. Stratton Foster Charitable Foundation
Ms. Roseanna Gilley
Dr. Ralph M. Greenbaum
Mr. Larry E. Grimes
Ms. Susan Groenwald
Ms. Kay Grossberg
Mr. and Mrs. Shawn J. Hackinson
Patricia W. Hall
Mr. Joseph Hampe
Mrs. Frances Hardcastle
Mr. and Mrs. John B. Hardcastle, Jr.
Ms. Glenda Haw
Harold and Helen Hazelp
Ms. Judith T. Helfer
Mr. and Mrs. Douglas C. Hellerson
Mr. and Mrs. Henry D. Herr
Ms. Jeanmarie Hill
Ron Hills
Larry Hinds
Trevor Hodder
Mrs. Barbara Holzman
Mr. and Mrs. Charles A. Howell IV
Ms. Bettye Hurt
Mr. and Mrs. Granbery Jackson, III
Ms. Beverly S. Jackson
Ms. Cherie Jobe
John Bouchard & Sons Co.
Ms. Lucy R. Johnson
R. Milton and Denice Johnson
Mr. and Mrs. Richard A. Johnson
Mr. and Mrs. Jeffrey N. Johnston
Ms. Carlene Judd
Kennedy Investments, Inc.
Steve King
Ms. Mary A. Kipp
Mr. and Mrs. Joseph D. Kitchell
Kiwanis Club of West Nashville
Mr. Michael Kopczynski
Mr. Brian Laidlaw
Ms. May Lambert
Dr. and Mrs. Brian Lee
Ms. Janice M. Levi
Mr. and Mrs. Lloyd W. Lindsey
Mr. and Ms. Steve Locasha
Mr. Aeron Lucas
Mr. Charles Manning
Mr. and Mrs. Jeff Mastrolo
Dr. Deborah Matthews Evans
Ms. Jean C. Maynard
Ms. Julia J. McCown
Dr. and Mrs. David McRay
We are grateful to our donors for their generosity.
Donor Support
($500 - $999)

Ms. Sande Abernathy
AIG Matching Grants Program
Mr. Pat Alger
Mr. and Mrs. Bacurin
Mrs. Judy Baggett
Mr. and Mrs. Nathan Bagwell
Ms. Susan Barbour
Ms. Deborah O. Barnett
Dr. and Mrs. David Barton
Ms. Marianne Batey
The Baupost Group, L.L.C.
Dr. Charles O. Beauchamp
Ms. Sandra Becker
Dr. Betsy D. Bennett
Jetta Benson
Mrs. Annie Laurie Berry
Mr. Kevin Birdwell
Ms. Dana Blakemore
Ms. Betsy A. Bond
Monica Brewer
Ms. Mary Brown
Ms. Therese Brumfield
Buffalo Philharmonic Orchestra
Mr. Daniel Burke
Dr. and Mrs. Howard A. Burris III
Caregivers by WholeCare
The CarMax Foundation
Mr. and Ms. James Carter
Ms. Nancy Cartwright
Mr. and Mrs. Mark Carver
Ms. Linda Center
Mr. and Mrs. Thomas Chappell
Ms. Kelly Ciocca
Ms. Doreen Clappin
Mr. Tom Clevenger
Mr. and Mrs. Arthur E. Constantine
CoreCivic
Mr. and Mrs. Michael E. Corrin
Criders Associates
Dr. Marta Crispens
Mr. Gray Davis
Ms. Mary Lynn Davis
Ditka's
Dr. Tracey E. Doering, M.D.
Mr. and Mrs. Joseph Dorko
Mr. and Mrs. Ben B. Doubleday, Jr.
Mr. and Mrs. Robert H. Drews
Mr. and Mrs. W. Mark Endicott
Ms. Cathy Lee Farmer
Mr. Lewis Farmer
Ms. Elizabeth Foss
Mr. and Mrs. William H. Freeman
Mrs. Robyn Fulwider
Ms. Kim Garrett
General Mills Your Cause, LLC
Genesco, Inc.
Ms. Marci Gerwe
Mr. and Mrs. Brian Gleason
Dr. and Mrs. Francis W. Gluck, Jr.
Ms. Karen Goetz
Mr. and Mrs. George Gray
Richard A. Green
Jean Griswold Foundation
Mr. Steven W. Habegger
Mr. Jim Hay
Healthcare Realty Trust
Dr. Melinda Henderson and Mr. Russell Henderson
Mr. Ricky E. Henley
Hobbs & Sons, LP
Mr. and Mrs. James Homan
Dr. and Mrs. John G. Huff
Mr. Donald A. Hunt, Sr.
Ms. Loraine Hunter
Mrs. Mary D. Hunter RN, MBA
Illinois Tool Works Foundation
Mr. and Mrs. Gregory K. James
Ms. Elizabeth C. Jenkins
Mr. and Ms. Leland Jennings
Ms. Pat Johnston
Ms. Megan Kelly
Ms. Dawn Kincaid
Mr. Leonard L. Kindig, Jr.
Kindred Hospice
Keith and Deehana King
Neil King
David P. Kirkpatrick
Larry and Karen Kloess
Ms. Bette Kron
Mr. and Mrs. George Kurz
Mrs. Anne V. Larsen
Ms. Carol B. Law
LBMC Tech
Donor Support
($500 - $999)

Ms. Chelsea Lee
Ms. Kathryn Lewis
Lipman Brothers, Inc.
Chaplain and Mrs. Gene Lovelace
Jim and Jennifer Loyd
Mr. and Mrs. James Major
Mr. and Mrs. Robert E. Margo
Ms. Dana Mayberry
Mr. Robert P. Maynard
Mr. and Mrs. Jim McCann
Mrs. Pixie McCord-Mills, R.N.
Ms. Jill McGoech
Mr. Steven Mersh
Milek Media, LLC
Dr. Jami Miller
Ms. Peggy J. Moore
Murfreesboro Anesthesia Group, PA
Murfreesboro Obedience Training Club
Andrew Murray
My Tribute Gift Foundation, Inc.
Nashville Fire Fighters Association Foundation
Nashville Office Interiors
Neal & Harwell, PLC
Nephrology Associates
Oakland High School Activity Fund
Ms. Julie Faw Orlando
Mr. and Mrs. Jay Orr
Mr. and Mrs. Michael D. Padgett
Ms. Tiresa Parker
Robert H. Paslay
Mr. and Mrs. Michael B. Payne
Mr. and Mrs. James C. Pearce
Mr. and Mrs. Joey Peay
Mr. and Mrs. Richard S. Peugeot, Sr.
Mr. and Mrs. Robert E. Phipps
Mr. and Mrs. Philip C. Ponder
Mr. Charles R. Powell
Mr. and Mrs. Ronald Reasonover
Mrs. Barbara F. Richards
Mr. Paul L. Riggan
Ms. Helma Ritter
Mr. and Mrs. Douglas J. Rohleder
Jay and Ann McKeel Ross
Rowe Furniture
Ms. Mary Frances Rudy
Mr. and Mrs. Joseph V. Russell
Mr. and Mrs. PC Salter
Ms. Julia Sanz
Mr. and Mrs. Don Schlitz
Ms. Susan W. Schuleret
Schumacher Clinical Partners
Mr. Dan M. Shaw
Mark and Mary Shepard
Ms. Barbara L. Shwab
Dr. Jane Siegel and Mr. Rob Dyer
Mr. Larry Smith
Ms. Pam O. Smith
Ms. Gail Smithwick
Mr. and Mrs. James R. Stadler
Ms. Sandra G. Stahl
The Family of Marc and Terry Stengel
Mrs. Renee M. Swanson
Mr. Stephen B. Swift
Target Corporation
Dr. Robert K. Taylor
Tdcr Group, LLC
Ms. Gail Tidwell
Dr. J. Douglas Timmons
Mr. and Mrs. Joseph H. Torrence
United Way of Greater Atlanta
United Way of Greater Philadelphia and Southern New Jersey
Harold S. Vanderbilt Bridge Education Association
Vanguard Furniture
Dr. Sara Vardell
Roy L. Waldron
Ms. Lois Wehofer
Mr. Thaddeus Wert
Mr. and Mrs. Morris Werthan
Mr. and Ms. David West
Whitehardt, Inc.
Mr. and Mrs. Tommy Whitwell
Ms. Judy Widick
Wonderful Giving
Mr. and Mrs. David C. Wood
Ms. Jovetta Woodard
Mr. Preston H. Wright
WSMV-TV Channel 4
Ms. Shirley Zeitlin
<table>
<thead>
<tr>
<th>$10,000+</th>
</tr>
</thead>
</table>
| **JACKSON**
| National Life Insurance Company |
| **TENNESSEE ONCOLOGY** |
| **BASS BERRY & SIMS PLC** |
| **HUB** |
| **650 WSM**
| wsmonline.com |

<table>
<thead>
<tr>
<th>$5,000 - $9,999</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Aspire Health</strong></td>
</tr>
<tr>
<td><strong>Hylant</strong></td>
</tr>
</tbody>
</table>
| **HCA TriStar Health**
| Part of the HCA Family of Hospitals |
| **Murfreesboro Oral Surgery & Implant Center** |
| **Marshall & Bruce Co**
| Quality Parking Since 1992 |
| **Pinnacle Financial Partners** |
| **MEDICAL**
| Patient Care That Helps You Breathe Easier |
| **Saint Thomas Rutherford Hospital** |
| **Ascension** |
| **TwelveStone Health Partners** |

<table>
<thead>
<tr>
<th>$3,000 - $4,999</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>adex! homesellers</strong></td>
</tr>
<tr>
<td><strong>Family Legacy Community of Rushmore Center</strong></td>
</tr>
<tr>
<td><strong>Highwoods</strong></td>
</tr>
<tr>
<td><strong>InfoWorks</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>$1,500 - $2,999</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Blue Raider Realty Co.</strong></td>
</tr>
<tr>
<td><strong>Diversified Trust</strong></td>
</tr>
<tr>
<td><strong>Frantz Building Services</strong></td>
</tr>
</tbody>
</table>
| **LBMC**
| Murfreesboro Medical Clinic |
| **Neptune Society** |
| **Southern Patient Care**
| The Grove |

*If you or your organization would like to be an event sponsor, please contact our community development department at 615-327-1085.*
In-Kind Donors

Blue Dog Merch
Five Senses Catering
FW Publishing
Limor Steel, Inc.
Anna Jean Mayhew
Parris Printing Company

2019 Grant Providers

Baulch Family Fund
Charity Circle of Murfreesboro
Cracker Barrel Foundation
Jane and Richard Eskind and Family Foundation
M. Stratton Foster Charitable Foundation
Jean Griswold Foundation
Mr. and Mrs. Terry W. Hamby
The Marlene and Spencer Hays Foundation
The Willard & Frances Hendrix Foundation
Home Instead Senior Care Foundation
The Houghland Foundation
Jackson National Life
The Memorial Foundation
Nashville Predators Foundation
Louie M. and Betty M. Phillips Foundation
Skyline Auxiliary of Skyline Medical Center
St. George's Episcopal Church
T & T Family Foundation
Temple Social Action Fund
United Way of Metropolitan Nashville
United Way of Rutherford and Cannon Counties, Inc.
Washington Foundation

Thank you!
### Sources of Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>91.5%</td>
</tr>
<tr>
<td>Public Support</td>
<td>8.1%</td>
</tr>
<tr>
<td>Other</td>
<td>0.4%</td>
</tr>
</tbody>
</table>

### Allocation of Total Expenses

<table>
<thead>
<tr>
<th>Expense Category</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>78.1%</td>
</tr>
<tr>
<td>Management and General</td>
<td>20.2%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>1.7%</td>
</tr>
</tbody>
</table>

### Statements of Financial Position

#### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$6,398,629</td>
<td>$6,888,325</td>
</tr>
<tr>
<td>Restricted cash</td>
<td>$276,242</td>
<td>$253,916</td>
</tr>
<tr>
<td>Patient accounts receivable, net</td>
<td>$4,375,565</td>
<td>$2,589,432</td>
</tr>
<tr>
<td>Pledges receivable, net</td>
<td>$645,783</td>
<td>$627,070</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$286,752</td>
<td>$255,051</td>
</tr>
<tr>
<td>Other current assets</td>
<td>$124,544</td>
<td>$188,840</td>
</tr>
<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td><strong>$12,107,515</strong></td>
<td><strong>$10,802,634</strong></td>
</tr>
<tr>
<td>Pledges receivable, net, excluding current portion</td>
<td>$209,189</td>
<td>$1,297,176</td>
</tr>
<tr>
<td>Investments</td>
<td>$2,129,595</td>
<td>$1,890,511</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>$20,984,410</td>
<td>$21,671,831</td>
</tr>
<tr>
<td>Goodwill</td>
<td>$554,293</td>
<td>$554,293</td>
</tr>
<tr>
<td>Investment in joint venture</td>
<td>$1,000</td>
<td>$1,000</td>
</tr>
<tr>
<td>Long-term deposits</td>
<td>$50,330</td>
<td>$50,330</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$36,036,332</strong></td>
<td><strong>$36,267,775</strong></td>
</tr>
</tbody>
</table>

#### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current portion of long-term debt</td>
<td>$169,673</td>
<td>$97,810</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>$798,705</td>
<td>$622,082</td>
</tr>
<tr>
<td>Accrued expenses and other liabilities</td>
<td>$1,916,840</td>
<td>$1,761,285</td>
</tr>
<tr>
<td><strong>TOTAL CURRENT LIABILITIES</strong></td>
<td><strong>$2,885,218</strong></td>
<td><strong>$2,481,177</strong></td>
</tr>
<tr>
<td>Long-term debt, excluding current portion</td>
<td>$1,709,413</td>
<td>$3,034,532</td>
</tr>
<tr>
<td>Other long-term liabilities</td>
<td>$63,084</td>
<td>$104,684</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$4,657,715</strong></td>
<td><strong>$5,620,393</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without donor restrictions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>$28,690,253</td>
<td>$28,143,267</td>
</tr>
<tr>
<td>Board designated</td>
<td>$556,786</td>
<td>$476,679</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS WITHOUT DONOR RESTRICTIONS</strong></td>
<td><strong>$29,247,039</strong></td>
<td><strong>$28,619,946</strong></td>
</tr>
<tr>
<td>With donor restrictions</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$2,131,587</td>
<td>$2,027,436</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$31,378,617</strong></td>
<td><strong>$30,647,382</strong></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$36,036,332</strong></td>
<td><strong>$36,267,775</strong></td>
</tr>
</tbody>
</table>
“The creation of a thousand forests is in one acorn.”
– Ralph Waldo Emerson

What does legacy mean to you?
Learn more: AliveHospice.org/Legacy
Holistic Chef Laura Lea Shares a Delicious Legacy

Many of us enjoy recipes that have been passed on from mothers, grandmothers, uncles, etc. These dishes are often the most delicious to our palates, and sometimes they come with a great story.

Read more inside, and enjoy the free recipes.

Want to donate? You can make a donation online: AliveHospice.org/Give

Mission statement: We provide loving care to people with life-threatening illnesses, support to their families, and service to the community in a spirit of enriching lives.

Alive is a 501(c)(3) charitable nonprofit. Alive is a trademark of Alive Hospice, Inc., and is registered in the United States Patent and Trademark Office.